Project Management Professional (PMP)®
Version 3.2

Duration: 40 hours

Overview

The PMP® certification is accredited by the Project Management Institute (USA). It is widely referred to as the gold standard of project management. PMP equips the candidates with the skills to drive business results and increase organisational impact. This certification training is aligned with the current PMP® exam objectives. PMP® envisions 3 key approaches; that is; Agile, Hybrid and Waterfall; and validates the Project Manager's skills across the 3 domains:

- People,
- Process and
- Business Environment

Target Audience:

- Project Managers
- All managers in project environments
- Project Coordinators
- Software Developers
- Anyone aspiring to be a project manager or to lead project teams
- Team members and stakeholders in project environments

Course Objectives:

By the end of this training candidates will:

1. Understand the different project management approaches for successful project outcomes

2. Acquire skills to manage and lead project teams.

3. Understand the latest project management trends and practices.

4. Appreciate how to tailor project management practices across industries

5. Understand the project execution and project control techniques required for project success

6. Navigate through and appreciate project management governance.

Course Outline:

Module 1: Business Environment

- Introduction

- Foundational project management concepts

- Project management principles

- The Agile mindset

- Tailoring – hybrid approaches, processes and practices in project management

- strategic alignment and business acumen

- organizational influences on projects

- Project Benefits and Value

- Organizational Culture and Change Management

- Project Governance

- Project Compliance

Module 2: Start the Project

- Identify and Engage Stakeholders

- Team Formation

- Build Shared Understanding

- Decide Project Approach/Methodology

Module 3: Plan the Project

- Identify and Engage Stakeholders

- Scope planning and management

- Plan and manage project/phase closure or transitions

- Plan and manage schedule

- Build a team

- Plan and manage resources

- Budgeting and resource management

- Assess and manage risks

- Plan and manage project compliance

- Quality Planning and management

- Integrate Plans

Module 4: Lead the Project Team

- Craft Your Leadership Style

- Engage and support virtual teams

- Create a Collaborative Project Team Environment

- Empower the Team

- Support Team Member Performance

- Communicate and Collaborate with Stakeholders

- Train Team Members and Stakeholders

- Manage Conflict

Module 5: Support Project Team Performance

- Implement Ongoing Improvements

- Support Performance

- Evaluate Project Progress

- Manage Issues and Impediments

- Manage Changes

Module 6: Close the Project/Phase

- Negotiate project agreements

- Plan and manage project/phase closure or transitions

- Evaluate and deliver project benefits and value

- Knowledge Transfer for project continuity